Classification: OFFICIAL



Education

Establishment Improvement Plan 2025 - 2026



St. Andrew's Primary



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Session: 2025-2026

Overview of Establishment 3 Year Cycle of Improvement Plan Priorities

- A globally respected and accountable education system that empowers learners with the skills and knowledge to succeed.
- Strong partnerships between schools, early years settings, families, and wider services to support young people.
- An inclusive and relevant curriculum that equips learners for society and a sustainable future.
- High achievement for all, with targeted action to close the poverty-related attainment gap.
- Skilled teachers and leaders delivering excellent learning, especially for those with additional support needs.
- Positive relationships, improved attendance, and a culture of dignity, respect, and engagement.
- Effective use of digital technology to enhance learning, teaching, and equity.

• chective use of digital	Effective use of <mark>digital technology</mark> to enhance learning, teaching, and equity.							
National Improvemen	t Priorities	HGIOS 4	Early Learning and Childcare Quality Indicators	Argyll and Bute Education Key Priorities				
 Placing the human rig of every child and you the centre of education. Improvement in childing people's health and well closing the attainment the most and least dischildren and young people. Improvement in skills positive school-leaver for all young people. Improvement in achie particularly in literacy numeracy. 	ing person at on. ren and young rellbeing. It gap between advantaged cople and sustained, destinations vement, and	 1.1 Self-evaluation for self-improvement 1.2 Leadership for learning 1.3 Leadership of change 1.4 Leadership and management of staff 1.5 Management of resources to promote equity 2.1 Safeguarding and child protection 2.2 Curriculum 2.3 Learning, teaching and assessment 2.4 Personalised support 2.5 Family learning 2.6 Transitions 2.7 Partnership 3.1 Ensuring wellbeing, equality and inclusion 3.2 Raising attainment and achievement/ securing children's progress 3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning 	Leadership Leadership and management of staff and resources Staff skills, knowledge, values and deployment Leadership of continuous improvement Children thrive and develop in quality spaces Children experience high quality spaces Children play and learn Play and learning Curriculum Learning, teaching and assessment Children are supported to achieve Nurturing care and support Wellbeing inclusion and equality Children's progress Safeguarding and child protection	 Best start for learners Ambitious learners Nurtured learners Connected learners Lifelong learners 				



Strategic Priorities 3 Year Cycle		_	
2025 – 2026:	2026 – 2027:	2027 – 2028:	
 Improve attainment in reading, writing and numeracy Develop high quality teaching and learning – questioning and feedback Enhance whole-school nurturing approaches Develop active learning/ play-based approaches/ use of outdoors Explore digital technologies to enhance learning Explore skills for learning, life and work Further develop our commitment to faith 	 Maintain attainment in reading; Improve attainment in writing and numeracy Embed high quality teaching and learning Embed whole-school nurturing approaches Further develop active learning/ play-based approaches/ use of outdoors Develop use of digital technologies to enhance learning Continue to develop as a community based on faith Develop the curriculum, linking to local context and skills for learning, life and work 	 Maintain attainment in reading, writing and numeracy; Look to enhance experiences in listening and talking Embed high quality teaching and learning Maintain whole-school nurturing approaches Embed active learning/ play-based approaches/ use of outdoors Further develop use of digital technologies to enhance learning Embed community links/ parish links Enhance the curriculum, linking with local partners to develop skills for work 	



Strategic Improvement Pla	Session: 2025-2026				
National Improvement Framework Key C	Collaboration and Consultation				
 A globally respected and accountable Strong partnerships between schools An inclusive and relevant curriculum 	Who? When? How?				
	ed action to close the poverty-related attainment gap.		Pupils	Termly	Pupil Groups
Positive relationships, improved atte	ng excellent learning, especially for those with additional ndance, and a culture of dignity, respect, and engagement	···	Parents	Termly	Surveys
Effective use of digital technology to	enhance learning, teaching, and equity.		Staff	Termly	Meetings
National Improvement Framework Priorities	HGIOS 4	Early Learning and Childcare Quality Indicators	Argyll	and Bute Educat	ion Key Objectives
 Placing the human rights and needs of every child and young person at the centre of education. Improvement in children and young people's health and wellbeing. Closing the attainment gap between the most and least disadvantaged children and young people Improvement in skills and sustained, positive school-leaver destinations for all young people. Improvement in achievement, particularly in literacy and numeracy. 	1.1 Self-evaluation for self-improvement 1.2 Leadership for learning 1.3 Leadership of change 1.4 Leadership and management of staff 1.5 Management of resources to promote equity 2.1 Safeguarding and child protection 2.2 Curriculum 2.3 Learning, teaching and assessment 2.4 Personalised support 2.5 Family learning 2.6 Transitions 2.7 Partnership 3.1 Ensuring wellbeing, equality and inclusion 3.2 Raising attainment and achievement/Securing children's progress 3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning	Leadership Leadership and management of staff and resources Staff skills, knowledge, values and deployment Leadership of continuous improvement Children thrive and develop in quality spaces Children experience high quality spaces Children play and learn Play and learn Play and learning Curriculum Learning, teaching and assessment Children are supported to achieve Nurturing care and support Wellbeing inclusion and equality Children's progress Safeguarding and child protection	AmbitionNurture	art for learners ous learners ed learners ited learners g learners	



Priorities	Proposed Outcome and Impact	Measures	Linked to PEF (Y/N)
Attainment Improve attainment in Literacy (with specific focus on writing) and numeracy	Increase attainment in writing and numeracy across the whole-school	Attainment Progress & Achievement data will show the following increases Writing: 5% across whole school/ year groups - Numeracy: 10% across whole school/ year groups	Υ
Wellbeing Develop whole-school nurturing approaches to support wellbeing	Whole school understanding of the principles of Nurture and how to put them into practice. Use of wellbeing data to identify and address needs in class, ensuring learners are supported socially and emotionally to be ready to learn	Wellbeing Glasgow Motivation & Wellbeing Data will show increase in learners' views of their wellbeing. Children will be able to talk about their feelings and explain them, as well influences on their emotions and strategies they can sue to help manage their emotions.	Y
Engagement in Learning Review teaching approaches and explore active learning / play-based pedagogy/ use of the outdoors across the school to promote engagement.	Employ a variety of active approaches to learning including active learning, play-based pedagogy and use of the outdoors to promote motivation and engagement.	Engagement in Learning - CIRCLE Participation Scales for sample learners in every class - Learner attitudes to learning surveys	Y
Explore the use of digital technologies to enhance learning.	Audit how we use technology and use a digital skills framework to develop practice across the school		
Religious Education	Develop as a community of faith and learning — showing a commitment to the formation of the whole person in an inclusive ethos, honouring the life, dignity and voice of each person, made in the image of God.	Religious Education - School self-evaluations using Developing In Faith (DIF) to identify priorities to action - Reviews of progress using DIF and Charter for Catholic Schools in Scotland	N

Note: This section of the Improvement Plan can be made available to all relevant stakeholders to provide an overview of the session's priorities.



Session: 2025-2026

Operational Improvement Planning (Action Plan) for Establishment:

Strategic Priority 1:

Title: Raise attainment in literacy (writing) and numeracy

- A globally respected and accountable education system that empowers learners with the skills and knowledge to succeed.
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- Effective use of digital technology to enhance learning, teaching, and equity.

Effective use of digital technology to enhance learning, teaching, and equity.						
National Improvement Framework	HGIOS 4	Early Learning and Childcare Quality Indicators	Argyll and Bute Education Key Objectives			
Priorities						
 Placing the human rights and needs of every child and young person at the centre of education. Improvement in children and young people's health and wellbeing. Closing the attainment gap between the most and least disadvantaged children and young people Improvement in skills and sustained, positive school-leaver destinations for all young people. Improvement in achievement, particularly in literacy and numeracy. 	 1.1 Self-evaluation for self-improvement 1.2 Leadership for learning 1.3 Leadership of change 1.4 Leadership and management of staff 1.5 Management of resources to promote equity 2.1 Safeguarding and child protection 2.2 Curriculum 2.3 Learning, teaching and assessment 2.4 Personalised support 2.5 Family learning 2.6 Transitions 2.7 Partnership 3.1 Ensuring wellbeing, equality and inclusion 3.2 Raising attainment and achievement/Securing children's progress 3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning 	Leadership Leadership and management of staff and resources Staff skills, knowledge, values and deployment Leadership of continuous improvement Children thrive and develop in quality spaces Children experience high quality spaces Children play and learn Play and learning Curriculum Learning, teaching and assessment Children are supported to achieve Nurturing care and support Wellbeing inclusion and equality Children's progress Safeguarding and child protection	 Best start for learners Ambitious learners Nurtured learners Connected learners Lifelong learners 			



Key Actions (How)	Lead Person	Timescale	Success Criteria to facilitate evaluation of learners' progress
 Writing Share good practice across the school, with reference to staff training in Q.I. Writing from last session Use research to identify elements of best practice (see resources below) Identify a whole-school approach to teaching writing, including good quality feedback Take an Adopt – Adapt – Abandon approach to implementing specific actions in classes then review impact to form a policy on the teaching of writing in St Andrew's Primary 	Leigh O'Donnell	December 2025	 □ Predicted attainment levels in writing will improve across the school by February 2026; with June 2026 ACEL data showing a 5% overall improvement across the school. □ Almost all learners will be able to talk about their progress and next steps in writing. □ There will be a clear policy for the teaching of writing across Early, First and Second levels.
 Use new Collins Primary Maths for Scotland resources in ALL classes (Early, First and Second levels) Identify areas of good practice from research, with a focus on questioning and utilising higher order thinking skills, to replicate in classroom practice (see resources below) Explore concrete materials to support sound embedding of new concepts, as well as problem solving and numeric oracy resources. Trial use with targeted groups of learners requiring additional support to make progress. Learning and teaching observations of implementation of new strategies and resources. 	Jacqui Shields	April 2025	 □ Predicted attainment levels in numeracy will improve across the school by February 2026; with June 2026 ACEL data showing a 10% overall improvement across the school. □ Class teachers will use a variety of methods to assess learners' knowledge and understanding in mathematics and numeracy – including summative and formative assessment strategies.



Session: 2025-2026

Operational Improvement Planning (Action Plan) for Establishment:

Strategic Priority 2: Title: Develop whole-school nurturing approaches/ Whole-school approach to wellbeing

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National Improvement Framework Priorities	HGIOS 4 and Early Learning and Childcare	Early Learning and Childcare Quality Indicators	Argyll and Bute Education Key
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Key Actions (How)	Lead Person	Timescale	Success Criteria to facilitate evaluation of learners' progress
Whole-School Nurture Follow Our Children Their Nurturing Education (OCTNE) Nurture Plan (Bronze level)	Jacqui Shields	April 2026	 All goals on the OCTNE Nurture Plan will be achieved
 Using Wellbeing data to Support Best Use of Interventions Use Glasgow Motivation and Wellbeing Profile (GMWP) information and knowledge from information handover to identify learners in the class who require emotional check-ins/ social supports. Use 'Wellbeing Wednesday' afternoons to deliver health & wellbeing curriculum, Emotion Works programme and provide protected time for school staff to observe/ interact with learners during social activities to carry-out check-ins and observe/ support learners to build social skills/ confidence. Repeat GMWP questionnaires in November 2025. Then repeat process of support (Wellbeing Wednesday structure) with priority learners based on data. Repeat GMWP questionnaires in April 2026 Emotional Literacy Programme			 □ GMWP data will show improvements in individuals and overall pupil perceptions of autonomy, agency, affiliation, being healthy and safe. □ Almost all learners will be emotionally literate – able to talk about and manage their feelings.
 Teaching staff CPD on each element of the Emotion Works programme (emotion words/ vocabulary, body sensations, emotion behaviours, emotion triggers, intensity of emotions, influencing factors and regulation strategies), followed by working on that aspect with your class to develop their knowledge and understanding. 			 Engagement in learning will increase. All learners will make academic progress.

Strategic Priority 3:



Session: 2025-2026

Operational Improvement Planning (Action Plan) for Establishment:

Title: Promoting Engagement in Learning – Play-Based Pedagogy/ Use of Outdoors/ Digital Technology

- A globally respected and accountable education system that empowers learners with the skills and knowledge to succeed.
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National Improvement Framework Priorities	HGIOS 4	Early Learning and Childcare Quality Indicators	Argyll and Bute Education Key Objectives
 Placing the human rights and needs of every child and young person at the centre of education. Improvement in children and young people's health and wellbeing. Closing the attainment gap between the most and least disadvantaged children and young people Improvement in skills and sustained, positive school-leaver destinations for all young people. Improvement in achievement, particularly in literacy and numeracy. 	1.1 Self-evaluation for self-improvement 1.2 Leadership for learning 1.3 Leadership of change 1.4 Leadership and management of staff 1.5 Management of resources to promote equity 2.1 Safeguarding and child protection 2.2 Curriculum 2.3 Learning, teaching and assessment 2.4 Personalised support 2.5 Family learning 2.6 Transitions 2.7 Partnership 3.1 Ensuring wellbeing, equality and inclusion 3.2 Raising attainment and achievement/Securing children's progress 3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning	Leadership Leadership and management of staff and resources Staff skills, knowledge, values and deployment Leadership of continuous improvement Children thrive and develop in quality spaces Children experience high quality spaces Children play and learn Play and learning Curriculum Learning, teaching and assessment Children are supported to achieve Nurturing care and support Wellbeing inclusion and equality Children's progress Safeguarding and child protection	 Best start for learners Ambitious learners Nurtured learners Connected learners Lifelong learners



Key Actions (How)	Lead Person	Timescale	Success Criteria to facilitate evaluation of learners' progress
Play-Based Pedagogy - Having visited St Andrew's Primary School in Greenock to observe play in action and spoken to class teachers who use the play-based approach, use this experience as well as research to create a learning environment with a combination of teacher-led, staff supported and child-led learning. - Review the planning for Early level experiences and outcomes in the primary setting	Olivia O'Donnell	December 2025	 Learners who are engaged and motivated (Learner attitudes improved) Increase in attainment in literacy and numeracy
Outdoor Learning - Explore use of the outdoor environment as a place to learn - Every class will be learning outside at least once a week	Sandra Maitland	April/ May 2025	 Learners who can talk about the skills they are developing throughout their learning experiences
Digital Skills			
 Audit current practice in use of digital technology Engage with Argyll & Bute's Digital Skills Framework 	Beth Standaloft	March 2025	
Skills for Learning, Life and Work - Explore ways to increase active skills development throughout curricular experiences	Jacqui Shields	December 2025	



Operational improvement Plann	ing (Action Plan) for Establishme	ent:		Session: 2025 - 2026	
	ools only) n system that empowers learners with the skills an	nd knowledge to		rist as the way, the truth and the life	
 Strong partnerships between schools, early years settings, families, and wider services to support young people. An inclusive and relevant curriculum that equips learners for society and a sustainable future. High achievement for all, with targeted action to close the poverty-related attainment gap. Skilled teachers and leaders delivering excellent learning, especially for those with additional support needs. Positive relationships, improved attendance, and a culture of dignity, respect, and engagement. Effective use of digital technology to enhance learning, teaching, and equity. 			DiF 2 Developing as a con Promoting gospel va Celebrating and wo DiF 5 DiF 4 DiF 5 DiF 5	shipping	
Placing the human rights and needs of every child and young person at the centre of education.	1.1 Self-evaluation for self-improvement 1.2 Leadership for learning 1.3 Leadership of change	Leadership • Leaders and res		Best start for learners Ambitious learners Nurtured learners	
Improvement in children and young people's health and wellbeing. Closing the attainment gap between the most and least disadvantaged children and young people Improvement in skills and sustained, positive school-leaver destinations for all young people. Improvement in achievement, particularly in literacy and numeracy.	 1.4 Leadership and management of staff 1.5 Management of resources to promote equity 2.1 Safeguarding and child protection 2.2 Curriculum 2.3 Learning, teaching and assessment 2.4 Personalised support 2.5 Family learning 2.6 Transitions 2.7 Partnership 3.1 Ensuring wellbeing, equality and inclusion 3.2 Raising attainment and achievement/Securing children's progress 3.3 Increasing creativity and employability/Developing creativity and skills for life and learning 	deploys Leaders improv Children thrive a Children spaces Children play and Play and Curricu Learnir Children are sup Nurturi Wellbe	ship of continuous ement nd develop in quality spaces n experience high quality d learn d learning	 Connected learners Lifelong learners 	



Key Actions (How)	Lead Person	Timescale	Success Criteria to facilitate evaluation of learners' progress
Use Developing in Faith (DIF) to identify ways we are successful in our journey to develop as a community of faith and what areas we require to work on. Liaise with staff, pupils, parents and local parish to agree actions to further enhance our community of faith and learning.	Jacqui Shields	February 2026	 Almost all learners and staff will be able to talk about our school vision, values and aims and make connections to the Charter for Catholic Schools.
Incorporate anti-bullying/ anti-racism into curriculum learning for all. Raise awareness and understanding of Children's Rights (UNCRC) into daily living in school – share Article of the Week at whole-school assemblies	Beth Standaloft	April 2026	☐ Home − School − Parish partnerships will be evident in social media posts (including parents in school/ church, joint projects (including SCIAF), sharing information (including sacramental preparation, God's Loving Plan).
			 Almost all learners will have an understanding of the school's anti-bullying policy.
			 All learners aware of the value of every individual regardless of race, religious beliefs, abilities.
			 Achievement of Gold Rights Respecting School status



Session: 2025 - 2026

Establishment Maintenance Improvement Planning – Optional

National Improvement Framework Key Outcomes

- A globally respected and accountable education system that empowers learners with the skills and knowledge to succeed.
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• Effective use of digital technology to enhance learning, teaching, and equity.

National Improvement Framework	HGIOS 4	Early Learning and Childcare Quality Indicators	Argyll and Bute Education Key Objectives		
Priorities					
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Key Actions (from previous plans):

Reading: Maintain progress in raising attainment in reading through use of resources to support development of fluency and comprehension, as well as maintaining our status as a reading School (working towards Silver level accreditation)

Pupil Voice: Maintain regular opportunities for pupil voice through use of pupil groups



Pupil Equity Funding | Planning and Reporting

School Name: St. Andrew's Primary School

Pupil Equity Funding must be used to deliver activities, approaches or resources which are clearly additional to universal local improvement plans.

Identify:

St Andrew's RC Primary School is a Catholic school, serving children from all denominations, in the rural setting of the Isle of Bute.

St Andrew's Primary is in an area of high depravation and poverty and this is reflected in the broad range of needs of our learners. Almost every child in the school is in a category of vulnerability – SIMD 1 or 2, Additional Support Need, Family Priority Group or Care Experienced Child/ Young Person. Our dynamic includes-

- 32% of learners are in receipt of Free School Meals
- 50% of learners live in SIMD 1 or 2
- 15% of leaners have a diagnosed Additional Support Need, with a further 8% awaiting assessment
- Learners who are Care Experienced
- Learners who have English as an additional language
- Learners who are Young Carers

For this reason, we aim to ensure that we work to support and raise the attainment of all learners.



Gap Identified Almost every child in the school is in a category of vulnerability – SIMD 1 or 2, Additional Support Need, Family Priority Group or Care Experienced Child/ Young Person.	Outcome(s) This is what we want to happen for the targeted pupils – the change we want to see - what, for whom, by how much, by when?	Measure(s) This is the data we will use to determine whether or not the outcome has been met	Key Actions/Activities The actions we are planning in order to improve outcomes in the areas we have identified for the target group(s) experiencing disadvantage due to poverty. Include detail key/lead staff for actions/activities.	Mid Year Impact (To be completed in February) This is where we check to see if things are on track and if we need to continue, adapt or abandon what we had planned. Use tracking data to evidence impact thus far and detail any changes. What is progress looking like based on your planned outcome/measure action/ – on track, complete, not on track?
Literacy and Numeracy (£1,198.80 - GL Assessment package)	Improved attainment – for ALL year groups (P2 – P7) – projections in Feb 2026/ ACEL by June 2026 Reading +10% across P2-P4 Writing +10% across the school Numeracy + 5% across the whole school	GL Reading Assessments at start of year (October 2025) and end of year (May 2026) Writing samples at start of year, mid-way and at end of year (checked against Curriculum for Excellence Benchmarks) Use PTM Numeracy Assessments from end of last school year then administer again in May 2026	Use GL Reading Assessments at the start of the year and the end of last school year's PTM Numeracy Assessment data to identify needs of learners and plan targeted interventions to support progress. Regular tracking and monitoring meetings to discuss progress in Reading, Writing and Numeracy (Termly for all learners/ Monthly for those who are not on track) Classroom Assistant to support learners who with stretch aims can be supported to be on track.	
Mathematical Resources: problem solving and numeric oracy resources; as well as concrete materials to support embedding understanding of new concepts (£4584.20)		Achievement of a Level data for Reading, Writing and Numeracy	Engagement of learners in numeracy activities and confidence of learners in talking about their understanding of concepts and working out problems.	



Gap Identified	Outcome(s)	Measure(s)	Key Actions/Activities	Mid Year Impact
Wellbeing/ Readiness to Learn (£550 - Breakfast Club food (£560 - Emotion Works subscription) (£276- Boxall Profile annual subscription)	All children coming into class at 9am every school day throughout the year having had breakfast/ connected with peers/ ready to engage in learning activities	Breakfast Club register linking to attainment data showing learners on track SEEMIS Time-Keeping Data Glasgow Motivation and Wellbeing Profile (GMWP) Data	Breakfast Club will run every school day (Monday – Friday) from 8.30am – accessible to all GMWP questionnaires to be completed at the start of the school year (September 2025) and near the end of year (April 2025) GMWP data and knowledge of pupils to be used to identify learners who would benefit from regular emotional check-ins / targeted social support as part of weekly Wellbeing Wednesday time.	
TOTAL = £1386	All children will develop emotional literacy to understand, express and manage their emotions/ feelings.	Questionnaires to establish knowledge and understanding of emotions before/ after engaging with the programme. Reduction in disruptions to learning. Learners able to express how they feel, why and what they can do	Emotion Works CDP for staff In-class workshops with all learners – emotion words/ vocabulary, body sensations, emotion behaviours, emotion triggers, intensity of emotions, influencing factors and regulation strategies	
	Targeted learners (identified by GMWP data) will have Boxall Profiles with specific social/ emotional targets	GMWP/ Boxall scores will show improvement. Learners will present more engaged/ participating with learning	GMWP data will inform teaching staff regarding which learners will benefit from a Boxall Profile/ Targets Social and Emotional targets will be set/ supported during weekly Wellbeing Wednesday time.	
Swimming Lessons (£775 – based on 2024-2025)	All children will develop skills for swimming/ keeping themselves safe in water.	Success of learners regarding skills developed/ personal safety	All pupils will access swimming lessons – skills for life (living on an island) P1 – 3 (3 lessons) P4 – 7 (6 lessons)	



Gap Identified	Outcome(s)	Measure(s)	Key Actions/Activities	Mid Year Impact
Outdoor Education	Pupils in P6 & P7 will have an	Successes of learners regarding	Pupils will engage with outdoor curricular learning	
(Argyll & Bute Council Mini-Bus Hire - £28 for half day	enhanced outdoor educational/ sporting residential experience once a	knowledge and skills gained, relationships built and feelings of wellbeing.	activities which promote personal development; with opportunities for skills development and increased independence.	
2 visits per class over 4 terms-	year (equity of access)	-	·	
8 x 4 = 32 hires	All pupils will have access to			
£28 x 32 = £896)	the wider community environment for learning activities at least once every			
(Residential Trip contribution-	term			
£100 per pupil				
£100 x 20 = £2,000)				
Total= £2896				
TOTAL = £10,840		1		1



Pupil Equity Funding Planning and Reporting													
Staff Spend Details * Note: - Please see information from HR regarding PEF posts													
Post]								
Classroom Assistant Supporting Attainment													
Classroom Assistant Breakfast Club													
Highlight the Intervention for Equity addressed by your PEF interventions/projects https://education.gov.scot/improvement/self-evaluation/Interventions%20for%20Equity													
Early intervention and prevention		Social and Emotional Wellbeing		Promoting Healthy Lifestyles		Targeted approaches Literacy and Numera		\boxtimes	Promoting a High Quality Learning Experience			Differentiated Support	\boxtimes
Employability and Skills Development	\boxtimes	Engaging Beyond the School	\boxtimes	Partnership Working		Professional Learning Leadership	g and	Research and to Monitor II		and Evaluation r Impact	\boxtimes	Using Evidence and Data	\boxtimes
Spend Details													
Staffing - £20,133 Supported Study													
Resources and Purchased/Commissioned Services - £10,840 Other				Mid-Year Spend checkpoint (Dec-Jan) Identify any significant changes in expenditure.			Final spend (End of Session) Identify any significant changes in expenditure.						
Total = £30,973				£	<u>:</u>				£				